



**El Camino Healthcare District Board of Directors
Open Session Meeting Minutes
Tuesday, February 10, 2026**

El Camino Hospital | Sobrato Boardroom 1 | 2500 Grant Road, Mountain View, CA

Board Members Present

John Zoglin, Chair
Carol A. Somersille, MD, Vice Chair
Julia E. Miller, Secretary/Treasurer
George O. Ting, MD

Board Members Absent

Peter C. Fung, MD

Others Present

Dan Woods, CEO
Theresa Fuentes, CLO
Raju Iyer, CFO
Ken King, CASO
Mark Klein, CCMO
Tracey Lewis Taylor, COO
Jon Cowan, Executive Director, Government Relations and Community Partnerships
Tim Daubert, Director Community Partnerships**
Stephanie Cash, ECH District Population Health Program Manager**

Others Present

Tracy Fowler, Director, Governance Services
Gabriel Fernandez, Governance Services Coordinator
Brian Richards, Audio Visual Services Program Manager

***Via teleconference*

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	Chair Zoglin called to order the open session of the Regular Meeting of the El Camino Healthcare District Board of Directors (the "Board") at 5:31 p.m. and reviewed the logistics for the meeting. A verbal roll call was taken; Directors Miller, Somersille, Ting, and Zoglin were present, constituting a quorum.	Call to Order at 5:31 p.m.
2. SALUTE TO THE FLAG	Chair Zoglin asked Director Miller to lead the Pledge of Allegiance.	
3. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Chair Zoglin asked if any Board members had a conflict of interest with any of the items on the agenda. No conflicts were noted.	
4. PUBLIC COMMUNICATION	Chair Zoglin asked if there were any members of the public with comments for any items not listed on the agenda. There were no members of the public requesting to speak.	
5. COMMUNITY BENEFIT SPOTLIGHT: SOUTH ASIAN HEART CENTER	<p>Mr. Cowan introduced the South Asian Heart Center and Executive Director Ashish Mathur, who presented on the Center's 20-year history of providing culturally responsive cardiovascular prevention programs and its measurable impact within the community. Mr. Mathur highlighted lifestyle-based prevention initiatives, community partnerships, volunteer engagement, and plans to expand services and leverage technology to broaden reach. Directors commended the organization's contributions to health equity and community wellness.</p> <p>Motion: To approve Resolution 2026-01.</p> <p>Movant: Miller Second: Ting Ayes: Miller, Somersille, Ting, Zoglin</p>	Resolution 2026-01 Approved

	<p>Noes: None Abstentions: None Absent: Fung Recused: None</p>	
<p>6. ECHD BOARD TERM LIMITS DISCUSSION</p>	<p>Director Miller and Ms. Fuentes presented background information regarding potential District Board term limits, including legal authority, examples from other public agencies, and estimated ballot costs.</p> <p>Directors discussed the merits and drawbacks of implementing term limits, including board renewal, institutional knowledge, election costs, and community engagement.</p> <p>Director Miller suggested conducting public outreach within the community to gauge whether residents are satisfied with their elected representatives or would prefer term limits.</p> <p>Director Miller made a motion to direct staff to prepare a future ballot measure to adopt Board term limits of sixteen (16) years. The motion died for lack of a second.</p> <p>The Board agreed to continue the matter for further consideration.</p>	<p>Action: Staff to bring back additional research to March meeting, including examples of organizations that considered and chose not to adopt term limits.</p>
<p>7. ECHD STRATEGY</p>	<p>Mr. Woods and Mr. Reall presented an overview of a proposed strategic planning process for the El Camino Healthcare District, including objectives, scope, and a preliminary timeline. Management noted that a request for proposals had been issued to external strategic advisors to support development of a comprehensive District strategic plan.</p> <p>Director Miller asked who authorized issuance of the RFP and whether formal Board approval had been obtained prior to release. Mr. Woods stated that the RFP was issued under management authority and that he was accountable for the decision.</p> <p>Directors discussed the proposed process, timeline, governance structure, Board involvement, clarity of strategic goals, and use of external consultants.</p>	<p>Action: Staff was directed to present the results of the RFP process at the March meeting, including proposals and cost information, for Board consideration.</p>
<p>8. WORKFORCE HOUSING ASSESSMENT</p>	<p>Mr. King presented an overview of the Workforce Housing Assessment, including its purpose, scope, timeline, and the engagement of an external real estate advisory firm to evaluate housing needs across workforce income levels.</p> <p>Directors discussed housing affordability challenges, examples from other healthcare systems, and the importance of addressing the needs of both lower- and middle-income employees. Governance process concerns were raised regarding proceeding with the consulting engagement without formal Board approval. Management clarified that the engagement was executed under management authority.</p> <p>Following discussion, the Board agreed to proceed with the Workforce Housing Assessment and continue working with the consultant to develop findings for future Board review.</p>	<p>Action: Staff to continue with assessment process and return to Board with draft findings in May 2026 and final review in June 2026.</p>
<p>9. POPULATION HEALTH STRATEGY DIALOGUE: SCOPE, APPROACH &</p>	<p>Mr. Cowan introduced members of the Population Health team, including Mr. Daubert and Ms. Cash, who presented an update on the District's Population Health Strategy, focusing on the Prediabetes initiative. The presentation included foundational program elements, early infrastructure development, community awareness efforts, and</p>	<p>Action: Staff to return in March with progress update, including</p>

<p>OBJECTIVES, KPIs</p>	<p>preliminary key performance indicators to measure reach, engagement, and behavior change. Directors discussed the anticipated timeline, the importance of measurable outcomes, and the need to demonstrate community impact and fiscal accountability. Directors expressed support for the initiative and commended staff for the level of detail and progress to date. Questions were raised regarding how program outcomes would be measured and how effectiveness would be evaluated over time.</p>	<p><i>information on funds expended to date and projected FY27 operating budget considerations.</i></p>
<p>10. FY26 ECHB DIRECTOR REAPPOINTMENT AD HOC COMMITTEE VERBAL UPDATE</p>	<p>Vice Chair Somersille, the Chair of the Ad Hoc Committee for El Camino Hospital Board director reappointments, provided an update regarding the FY27 reappointment process, including review of the Board competency matrix included in the meeting materials. Vice Chair Somersille noted the upcoming departure of Director Chen, whose term expires in June 2027. She emphasized the importance of assessing the matrix to identify potential gaps in skills, experience, and expertise following changes in Board composition. Ms. Fuentes provided clarification regarding the term limits comparison chart included in the packet. Directors discussed Board composition planning and continuity considerations as part of the reappointment process.</p>	<p>Action: Staff to update the competency matrix to reflect the anticipated Board composition changes by removing column for Director Chen.</p>
<p>11. RECEIVE ECHD FY26 FINANCIAL REPORT</p>	<p>Mr. Woods introduced Mr. Iyer, who presented FY26 Period 6 financial results. Mr. Iyer reported strong outpatient volume performance and operating revenues exceeding budget, while inpatient volumes remained slightly below budget, with continued use of observation status for certain cases. Mr. Iyer also discussed capacity levels, competitive pressures, and impacts from updated CMS guidelines resulting in increased outpatient procedures. Directors discussed financial performance trends, operational capacity, emergency department throughput, capital budget visibility, and workforce impacts. Directors requested additional clarity regarding capital spending performance and financial representation on certain operational initiatives.</p> <p>Motion: To approve the Period 6 Financial Report.</p> <p>Movant: Miller Second: Somersille Ayes: Miller, Somersille, Ting, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None</p>	<p>Action: Staff to</p> <ul style="list-style-type: none"> • Include capital budget performance in future quarterly financial reports • Include the waterfall chart in the District Board packet • Confirm whether CFO or Finance representative is participating on the AI Committee
<p>12. RECESS TO CLOSED SESSION</p>	<p>Motion: To recess to closed session at 7:04 p.m.</p> <p>Movant: Somersille Second: Ting Ayes: Miller, Somersille, Ting, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None</p>	<p>Recessed to closed session at 7:04 p.m.</p>

<p>13. AGENDA ITEM 16: RECONVENE OPEN SESSION</p>	<p>The open session was reconvened at 7:46 p.m. by Chair Zoglin. Agenda Items 13–15 were addressed in closed session.</p>	<p>Reconvened open session at 7:46 p.m.</p>
<p>14. AGENDA ITEM 17: CLOSED SESSION REPORT OUT</p>	<p>Mr. Fernandez reported that during closed session, the ECHD Board approved the closed session minutes of the November 18, 2025, and December 10, 2025 meetings. No other reportable actions were taken.</p>	
<p>15. AGENDA ITEM 18: CONSENT CALENDAR</p>	<p>Chair Zoglin asked if any items should be removed from the consent calendar for separate discussion. Director Miller requested that Items A and C be removed.</p> <p>Director Miller requested the following amendments: (1) add her comment “I ask the Board to carefully consider this item and the materials presented and come prepared to vote on a motion at the next meeting.” to the November 18th minutes regarding term limits, (2) remove her name from the “Reviewed by” line at the bottom of the minutes, and (3) remove duplicative content in the December 12, 2025 Site Visit meeting minutes.</p> <p>Chair Zoglin called for a vote on the consent calendar including the amendments requested by Director Miller.</p> <p>Motion: To approve the consent calendar with items (a) Minutes of the Open Session of the District Board Meeting (11/18/2025) and (c) Minutes of the Open Session of the District Board Site Visit Meeting (12/12/2025) amended as discussed.</p> <p>Movant: Somersille Second: Ting Ayes: Miller, Somersille, Ting, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None</p>	<p>Consent calendar approved.</p> <ul style="list-style-type: none"> - Minutes of the Open Session of the District Board Meeting (11/18/2025) as amended - Minutes of the Open Session of the District Board Meeting (12/10/2025) as amended - Minutes of the Open Session of the District Board Site Visit Meeting (12/12/2025) as amended - Resolution 2026-02 – ECHD Formal Record of Action Adopting the El Camino Hospital Health and Welfare Plan - Received ECHD Sponsorships (December – January) - Received FY26 Pacing Plan
<p>16. AGENDA ITEM 19: ECHD SITE VISIT CADENCE</p>	<p>Directors discussed the value of District Board site visits as a governance tool and reaffirmed their importance for Board engagement and community connection. Directors considered opportunities to improve participation and scheduling flexibility, including aligning site visits with District Board meeting dates, adjusting the annual cadence, and inviting external guests to participate.</p>	<p>Action: Staff to circulate proposed dates for upcoming District Board site visits to identify options that maximize participation.</p>
<p>17. AGENDA ITEM 20: BOARD ANNOUNCEMENTS</p>	<p>Director Miller reported that she attended the 15th Annual Heart Forum on February 7, 2026, and shared observations from the event with the Board. No other announcements were made.</p>	

18. AGENDA ITEM 21: ADJOURNMENT	Motion: To adjourn at 8:07 p.m. Movant: Miller Second: Ting Ayes: Miller, Somersille, Ting, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None	Meeting adjourned at 8:07 p.m.
--	---	---

Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Healthcare District:



Julia E. Miller
Secretary/Treasurer, ECHD Board

Prepared by: Tracy Fowler, Director, Governance Services
Reviewed by: Julia E. Miller, Secretary/Treasurer, ECHD Board and Theresa Fuentes, Chief Legal Officer