



**El Camino Healthcare District Board of Directors
Open Session Meeting Minutes
Monday, June 8, 2026**

El Camino Hospital | Sobrato Boardroom 1 | 2500 Grant Road, Mountain View, CA

Board Members Present

John Zoglin, Chair
 Carol A. Somersille, MD, Vice Chair
 Julia E. Miller, Secretary/Treasurer
(arrived at 9:07 a.m.)
 Peter C. Fung, MD
 George O. Ting, MD

Board Members Absent

None

ECH Management Present

Dan Woods, CEO
 Theresa Fuentes, CLO
 Andreu Reall, VP, Strategy

Guests Present

Tim Hageman, Senior Advisor, Jacob Green & Associates
 Steve Mermell, Senior Advisor, Jacob Green & Associates

Staff Present

Gabriel Fernandez, Governance Services Coordinator

***Via teleconference*

Agenda Item	Comments/Discussion	Approvals/Action
1. CALL TO ORDER/ ROLL CALL	Chair Zoglin called to order the open session of the Special Meeting of the El Camino Healthcare District Board of Directors (the "Board") at 9:04 a.m. and reviewed the logistics for the meeting. A verbal roll call was taken; Director Miller was absent at roll. A quorum was present. Director Miller arrived at 9:07 a.m.	Call to Order at 9:04 a.m.
2. SALUTE TO THE FLAG	Chair Zoglin led the Pledge of Allegiance.	
3. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Chair Zoglin asked if any Board members had a conflict of interest with any of the items on the agenda. No conflicts were noted.	
4. PUBLIC COMMUNICATION	Chair Zoglin asked if there were any members of the public with comments for any items not listed on the agenda. There were no members of the public present.	
5. ECHD WORKSHOP <ul style="list-style-type: none"> - Mission - Vision - Values - Value Proposition - Strategic Priorities - Review of SWOT (time permitting) 	Mr. Hageman and Mr. Mermell from Jacob Green & Associates facilitated a strategic planning workshop for the Board. The workshop focused on development of the District's mission, vision, values, value proposition, and strategic priorities. At the outset of the workshop, the Board discussed whether the strategic planning discussion was appropriate for open session. A Director raised whether portions of the discussion could implicate matters appropriate for closed session. Legal counsel advised that the meeting was noticed and conducted as a District meeting in open session, that there was no statutory authority for closed session for these matters, and that the materials and high-level topics to be discussed were appropriate for open session under the Brown Act. The Board proceeded in open session, with the understanding that the appropriateness of the discussion would be revisited if the strategic priorities	

discussion approached matters that may be inappropriate for open session.

The Board discussed the District's role as a public healthcare district, including its responsibilities as owner of El Camino Hospital and its broader commitment to community health, community benefit programs, and partnerships that improve health outcomes throughout the community. Directors discussed the importance of clearly articulating the District's unique purpose and distinguishing the District's role from the operational responsibilities of the Hospital.

The Board reviewed and discussed draft vision and mission statements. Directors provided feedback regarding aspirational goals for community health, the District's commitment to outstanding health services, and the importance of maintaining language consistent with the District's statutory authority and responsibilities. For the vision statement, the Board narrowed the discussion to two variations of a single concept and reached general consensus on a statement to the effect of enabling each community member to achieve maximum attainable health, with final selection of the verb and exact wording deferred for future Board consideration. For the mission statement, the Board reviewed three draft options and reached general consensus on the option providing, in substance, that the District improve the health of District residents through exceptional care, strategic partnerships, and services that meet community needs. Consensus direction was provided for additional refinement of the proposed statements.

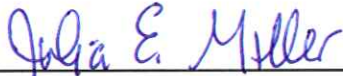
The Board reviewed and discussed core values and considered alignment with the values of El Camino Health. Directors discussed concepts including quality, safety, compassion, collaboration, integrity, accountability, excellence, stewardship, and community partnership. The Board reached general consensus to align the District's values with the El Camino Health value set, retaining the core value words while refining several descriptors and titles to reflect the District's role, and adding ethics and integrity. Consensus direction was provided for refinement of the values framework.

The Board discussed potential value proposition statements intended to describe the District's unique role as a community-governed healthcare organization. Directors provided feedback regarding community accountability, investment in community health, partnerships, prevention, and access to care. Staff and consultants were directed to further refine the proposed language for future Board consideration.

The Board reviewed potential strategic priority areas and discussed community health needs, prevention and population health initiatives, healthy aging, behavioral health, community engagement, and support for hospital excellence and innovation. Directors emphasized the importance of establishing

	<p>strategic priorities at a governance level while allowing staff to develop supporting initiatives and implementation plans.</p> <p>The Board directed staff and consultants to incorporate feedback received during the workshop and return with refined mission, vision, values, value proposition, and strategic priority recommendations for consideration at the June 23 Board meeting.</p>	
6. ADJOURNMENT	<p>Motion: To adjourn at 3:34 p.m.</p> <p>Movant: Ting Second: Miller Ayes: Fung, Miller, Somersille, Ting, Zoglin Noes: None Abstentions: None Absent: None Recused: None</p>	<p><i>Meeting adjourned at 3:34 p.m.</i></p>

Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Healthcare District:



Julia Miller
Secretary/Treasurer, ECHD Board

Prepared by: Tracy Fowler, Director, Governance Services
Reviewed by: Julia Miller, Secretary/Treasurer, ECHD Board and Theresa Fuentes, Chief Legal Officer